

**Paso del Norte Community Foundation
and
Supporting Organizations**

Consolidated Financial Statements
and Independent Auditors' Report
for the years ended December 31, 2025 and 2024

Paso del Norte Community Foundation and Supporting Organizations

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Independent Auditors' Report

To the Board of Directors of
Paso del Norte Community Foundation and
Paso del Norte Health Foundation:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Paso del Norte Community Foundation and Supporting Organizations, which comprises the consolidated statements of financial position as of December 31, 2025 and 2024, and the related consolidated statements of activities, of functional expenses, and of cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of Paso del Norte Community Foundation and Supporting Organizations as of December 31, 2025 and 2024, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of Paso del Norte Community Foundation and Supporting Organizations and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Paso del Norte Community Foundation and Supporting Organizations' ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore, is

not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

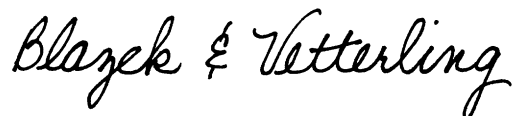
In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Paso del Norte Community Foundation and Supporting Organizations' internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Paso del Norte Community Foundation and Supporting Organizations' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. Supplementary information in the consolidating financial statements on pages 18 through 19 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in our audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.



September 24, 2026

Paso del Norte Community Foundation and Supporting Organizations

Consolidated Statements of Financial Position as of December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
ASSETS		
Cash (Note 3)	\$ 10,410,191	\$ 7,510,177
Contributions receivable, net (Note 4)	6,607,833	7,294,554
Investments (Note 5)	329,687,953	302,473,811
Prepaid expenses and other assets	588,092	495,861
Right-of-use assets (Note 6):		
Operating	66,611	222,764
Finance	3,304	8,353
Property, net (Note 7)	157,739	2,700,928
Endowment:		
Investments (Note 5)	2,341,977	1,870,261
Contributions receivable, net (Note 4)	<u>567,183</u>	<u>835,168</u>
TOTAL ASSETS	<u>\$ 350,430,883</u>	<u>\$ 323,411,877</u>
LIABILITIES AND NET ASSETS		
Liabilities:		
Grants payable, net (Note 10)	\$ 8,985,994	\$ 10,554,689
Accounts payable	631,046	550,348
Construction payable	—	366,968
Lease liabilities (Note 6):		
Operating	68,244	227,502
Finance	<u>3,616</u>	<u>8,916</u>
Total liabilities	<u>9,688,900</u>	<u>11,708,423</u>
Commitments and contingencies (Notes 5 and 10)		
Net assets:		
Without donor restrictions	330,974,132	297,850,662
With donor restrictions (Notes 8 and 9)	<u>9,767,851</u>	<u>13,852,792</u>
Total net assets	<u>340,741,983</u>	<u>311,703,454</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 350,430,883</u>	<u>\$ 323,411,877</u>

See accompanying notes to consolidated financial statements.

Paso del Norte Community Foundation and Supporting Organizations

Consolidated Statement of Activities for the year ended December 31, 2025

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Contributions	\$ 22,355,954	\$ 7,063,035	\$ 29,418,989
Other income	<u>299,423</u>	<u>—</u>	<u>299,423</u>
Total revenue	<u>22,655,377</u>	<u>7,063,035</u>	<u>29,718,412</u>
EXPENSES:			
Program expenses:			
Grants awarded	35,865,489	—	35,865,489
Program management	<u>3,187,393</u>	<u>—</u>	<u>3,187,393</u>
Total program expenses	39,052,882	—	39,052,882
Management and general	<u>2,242,963</u>	<u>—</u>	<u>2,242,963</u>
Total expenses	<u>41,295,845</u>	<u>—</u>	<u>41,295,845</u>
OTHER CHANGES:			
Net investment return	40,349,796	266,166	40,615,962
Net assets released from restrictions:			
Program expenditures	<u>11,414,142</u>	<u>(11,414,142)</u>	<u>—</u>
Total other changes	<u>51,763,938</u>	<u>(11,147,976)</u>	<u>40,615,962</u>
CHANGES IN NET ASSETS	33,123,470	(4,084,941)	29,038,529
Net assets, beginning of year	<u>297,850,662</u>	<u>13,852,792</u>	<u>311,703,454</u>
Net assets, end of year	<u>\$ 330,974,132</u>	<u>\$ 9,767,851</u>	<u>\$ 340,741,983</u>

See accompanying notes to consolidated financial statements.

Paso del Norte Community Foundation and Supporting Organizations

Consolidated Statement of Activities for the year ended December 31, 2024

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Contributions	\$ 8,648,761	\$ 4,792,046	\$ 13,440,807
Other income	<u>192,083</u>	<u>—</u>	<u>192,083</u>
Total revenue	<u>8,840,844</u>	<u>4,792,046</u>	<u>13,632,890</u>
EXPENSES:			
Program expenses:			
Grants awarded	31,486,942	—	31,486,942
Program management	<u>2,576,384</u>	<u>—</u>	<u>2,576,384</u>
Total program expenses	34,063,326	—	34,063,326
Management and general	<u>2,035,751</u>	<u>—</u>	<u>2,035,751</u>
Total expenses	<u>36,099,077</u>	<u>—</u>	<u>36,099,077</u>
OTHER CHANGES:			
Net investment return	25,349,885	134,524	25,484,409
Net assets released from restrictions:			
Program expenditures	<u>4,796,630</u>	<u>(4,796,630)</u>	<u>—</u>
Total other changes	<u>30,146,515</u>	<u>(4,662,106)</u>	<u>25,484,409</u>
CHANGES IN NET ASSETS	2,888,282	129,940	3,018,222
Net assets, beginning of year	<u>294,962,380</u>	<u>13,722,852</u>	<u>308,685,232</u>
Net assets, end of year	<u>\$ 297,850,662</u>	<u>\$ 13,852,792</u>	<u>\$ 311,703,454</u>

See accompanying notes to consolidated financial statements.

Paso del Norte Community Foundation and Supporting Organizations

Consolidated Statements of Functional Expenses for the years ended December 31, 2025 and 2024

<u>EXPENSES</u>	<u>PROGRAM EXPENSES</u>	<u>MANAGEMENT AND GENERAL</u>	<u>2025 TOTAL</u>
Grants	\$ 35,865,489	\$ —	\$ 35,865,489
Salaries and related benefits	1,295,392	1,394,616	2,690,008
Professional fees	1,452,557	437,519	1,890,076
Telephone and technology	154,584	90,554	245,138
Occupancy	101,107	85,870	186,977
Depreciation	32,570	26,288	58,858
Other	<u>151,183</u>	<u>208,116</u>	<u>359,299</u>
Total expenses	<u>\$ 39,052,882</u>	<u>\$ 2,242,963</u>	<u>\$ 41,295,845</u>

<u>EXPENSES</u>	<u>PROGRAM EXPENSES</u>	<u>MANAGEMENT AND GENERAL</u>	<u>2024 TOTAL</u>
Grants	\$ 31,486,942	\$ —	\$ 31,486,942
Salaries and related benefits	1,223,160	1,301,971	2,525,131
Professional fees	993,559	146,765	1,140,324
Telephone and technology	98,597	78,355	176,952
Occupancy	105,662	87,403	193,065
Depreciation	24,009	19,434	43,443
Other	<u>131,397</u>	<u>401,823</u>	<u>533,220</u>
Total expenses	<u>\$ 34,063,326</u>	<u>\$ 2,035,751</u>	<u>\$ 36,099,077</u>

See accompanying notes to consolidated financial statements.

Paso del Norte Community Foundation and Supporting Organizations

Consolidated Statements of Cash Flows for the years ended December 31, 2025 and 2024

	<u>2025</u>	<u>2024</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	\$ 29,038,529	\$ 3,018,222
Adjustments to reconcile changes in net assets to net cash used by operating activities:		
Investment return:		
Common trust funds and partnerships	(18,566,018)	(16,483,034)
Net realized and unrealized gain on investments	(22,081,792)	(8,861,462)
Depreciation	58,858	43,443
Nonfinancial grant of property	2,802,195	—
Amortization of finance right-of-use assets	5,049	9,804
Amortization of operating right-of-use assets	156,153	151,097
Contributions restricted for endowment	(32,014)	—
Changes in operating assets and liabilities:		
Contributions receivable	686,721	1,540,263
Prepaid expenses and other assets	(92,231)	(31,793)
Grants payable	(1,568,695)	(230,623)
Accounts payable	80,698	74,374
Operating lease liabilities	<u>(159,258)</u>	<u>(152,240)</u>
Net cash used by operating activities	<u>(9,671,805)</u>	<u>(20,921,949)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Investment sales and distributions	66,432,696	79,444,800
Investment purchases and partnership capital contributions	(47,930,690)	(60,831,817)
Net change in money market mutual funds held as investments	(5,540,054)	(1,978,409)
Purchase of property	<u>(684,832)</u>	<u>(2,232,038)</u>
Net cash provided by investing activities	<u>12,277,120</u>	<u>14,402,536</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Principal payments on finance lease liabilities	(5,300)	(10,121)
Proceeds from contributions restricted for endowment	<u>299,999</u>	<u>258,092</u>
Net cash provided by financing activities	<u>294,699</u>	<u>247,971</u>
NET CHANGE IN CASH	2,900,014	(6,271,442)
Cash, beginning of year	<u>7,510,177</u>	<u>13,781,619</u>
Cash, end of year	<u><u>\$ 10,410,191</u></u>	<u><u>\$ 7,510,177</u></u>

See accompanying notes to consolidated financial statements.

Paso del Norte Community Foundation and Supporting Organizations

Notes to Consolidated Financial Statements for the years ended December 31, 2025 and 2024

NOTE 1 – ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

Organization – Paso del Norte Community Foundation (PdNCF) was formed in 2013 as a Texas nonprofit public charity located in El Paso, Texas to support the philanthropic goals of individuals, corporations, foundations, and nonprofit organizations to improve health, education, social services, economic development, and quality of life in the Paso del Norte region. PdNCF manages donor-advised funds, designated funds, and long-term endowment funds to support the interests of donors and the needs of nonprofit organizations and charitable causes in the region.

Paso del Norte Health Foundation (PdNHF), a Texas nonprofit organization located in El Paso, Texas, was organized in 1995 following the sale of certain assets of Providence Memorial Hospital. The mission of PdNHF is to lead, leverage, and invest in initiatives, programs, and policies that promote health and prevent disease in the Paso del Norte region. PdNHF provides grants to fund programs and is engaged in activities that provide charitable assistance, training and educational support for the promotion of general physical and mental health, principally for the benefit of the general population of El Paso, Texas, and the surrounding region. PdNHF became a supporting organization in 2018.

First Light Community Foundation (FLCF) was formed in 2015 as a Texas nonprofit public charity located in El Paso, Texas to provide financial education and scholarships. FLCF became a supporting organization in 2016.

One Fund El Paso (OFEP) was formed in 2019 by PdNCF and the El Paso Community Foundation as a Texas nonprofit public charity located in El Paso, Texas. It was established as a supporting organization to PdNCF and El Paso Community Foundation to facilitate the distribution of approximately \$11.8 million in philanthropic contributions to support the victims and families of the tragic shooting of August 3, 2019, and future collaborations, as needed. As of December 31, 2019, OFEP has distributed all contributions received for its intended purpose. OFEP continues to exist to support future crises, if needed.

El Paso Opera Foundation (EPOF), a Texas nonprofit corporation located in El Paso, Texas, became a supporting organization in 2023 to engage with the local and larger community as a lasting and valued cultural service, and to provide education and programming on the arts, especially related to opera.

The Downtown Deck Plaza Foundation (DDPF) was formed on September 16, 2024 as a Texas nonprofit corporation. DDPF was established as a supporting organization to PdNCF to develop, operate, maintain, and program a 6.5-acre park and plaza (Deck Plaza) in the downtown corridor of El Paso, Texas. DDPF will offer programs, green spaces, and recreational opportunities including biking and walking trails, along with other activities that support its exempt purposes.

Basis of consolidation – These financial statements include the assets, liabilities, net assets, and activities of PdNCF, PdNHF, FLCF, OFEP, EPOF, and DDPF (collectively the Foundation). All balances and transactions between these consolidated entities have been eliminated.

Affiliated organization – The Fundacion Paso del Norte, A. C. (Fundacion), a not-for-profit civil association in Ciudad Juarez, Chihuahua, Mexico, was formed in 2015 to inspire and grow philanthropic giving and advance partnerships and initiatives to improve health and well-being in Ciudad Juarez. While Fundacion was created by PdNHF, and is supported by PdNCF and PdNHF, it has a self-perpetuating Board of Directors. Fundacion is not controlled by the Foundation, and it is not included in these consolidated financial statements.

Federal income tax status – PdNCF is exempt from income tax under §501(c)(3) of the Internal Revenue Code (the Code) and is classified as a public charity under §170(b)(1)(A)(vi). PdNHF is exempt from federal income tax under §501(c)(3) of the Code and is further described as a Type 1 supporting organization under §509(a)(3). FLCF, OFEP, EPOF, and DDPF are exempt from federal income tax under §501(c)(3) of the Code and are further described as Type 1 supporting organizations under §509(a)(3). PdNCF, PdNHF, FLCF, OFEP, EPOF, and DDPF are subject to income tax on unrelated business income.

Cash includes demand deposits and highly liquid investments with original maturities of three months or less. Cash held for long-term investments are grouped with investments and are excluded from cash reported in the statements of cash flows. The Foundation maintains deposits in various financial institutions, which may at times exceed the federally insured limit per depositor per institution. The Foundation reviews the financial stability of financial institutions in which it maintains deposits.

Investments are reported at fair value. Realized gains and losses on securities sold are determined using the specific identification method and original cost. Purchases and sales of investments are reported on a trade-date basis. Unrealized gains and losses on investments arise from increases or decreases in fair value. Investment return is reported in the statement of activities as an increase in net assets without donor restrictions unless the use of the income is limited by donor-imposed restrictions.

Lease right-of-use assets are recognized at the present value of the lease payments at the inception of the lease adjusted, as appropriate, for certain other payments and allowances related to obtaining the lease and placing the asset in service. Finance lease right-of-use assets are amortized on a straight-line basis over the shorter of the estimated useful life of the asset or the lease term. Operating lease right-of-use assets are amortized so that lease costs remain constant over the lease term.

Property – All property acquired with a value of \$10,000 or greater and with a life expectancy of more than one year is capitalized and reported at cost. Maintenance and repairs are charged to expense as incurred. Property is depreciated using the straight-line method over the estimated useful lives of 10 years for leasehold improvements and 3 to 15 years for furniture, fixtures, and equipment.

Net asset classification – Net assets, revenue, gains, and losses are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Net assets without donor restrictions* are not subject to donor-imposed restrictions even though their use may be limited in other respects such as by contract or board designation.
- *Net assets with donor restrictions* are subject to donor-imposed restrictions. Restrictions may be temporary in nature, such as those that will be met by the passage of time or used for a purpose specified by the donor, or may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Net assets are released from restrictions when the stipulated time has elapsed, or purpose has been fulfilled, or both.

Contributions are recognized as revenue at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as *with donor restrictions*. Conditional contributions are subject to one or more barriers that must be overcome before the Foundation is entitled to receive or retain funding. Conditional contributions are recognized in the same manner when the conditions have been met.

Contributions receivable that are expected to be collected within one year are reported at net realizable value. Amounts expected to be collected in future years are discounted to estimate the present value of future cash flows, if material. Discounts are computed using risk-free interest rates applicable to the years in which the contributions are received. Amortization of discounts is included in contribution revenue. An allowance for uncollectible contributions receivable is provided when it is believed balances may not be collected in full. Funding received before conditions are met is reported as refundable contributions.

Grants are recognized as expense when the Foundation approves an unconditional commitment. Commitments made but not yet funded are reported as grants payable and are discounted to estimate the present value of future cash flows, if material. Conditional grants are subject to one or more barriers that must be overcome before the recipient is entitled to receive or retain funding. Conditional grants are recognized in the same manner when the conditions are met by the recipient.

Functional allocation of expenses – Expenses are reported by their functional classification. Program services are the direct conduct or supervision of activities that fulfill the purposes for which the organization exists. Management and general activities are not directly identifiable with specific program activities. Expenses that are attributable to more than one activity are allocated among the activities benefitted. Expenses that are not directly attributable to grants, the related programming or management and general are allocated on the basis of estimated time and effort expended.

Estimates – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts of reported revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

NOTE 2 – LIQUIDITY AND AVAILABILITY OF RESOURCES

The Foundation's financial assets totaled \$349 million at December 31, 2025 and \$320 million at December 31, 2024. The majority of the Foundation's financial assets are investments which are managed to provide long-term appreciation and current income to support the Foundation's general expenditures for philanthropic activities in El Paso and the surrounding region. Other than \$100 million of donor-restricted net assets and partnership interests with redemption restrictions at December 31, 2025 and \$105 million at December 31, 2024, the Foundation's financial assets are available to be spent at the discretion of the Board of Directors to support general expenditures in the following year. The Foundation approves an annual spending level each year as part of the budget process, and through prudent investing activities and spending policies, structures its financial assets to be available to fund general expenditures and liabilities as they become due.

NOTE 3 – CASH

Cash consists of the following:

	<u>2025</u>	<u>2024</u>
Demand deposits	\$ 7,241,687	\$ 7,509,137
Money market mutual funds	<u>3,168,504</u>	<u>1,040</u>
Total cash	<u>\$ 10,410,191</u>	<u>\$ 7,510,177</u>

NOTE 4 – CONTRIBUTIONS RECEIVABLE

Contributions receivable consist of the following:

	<u>2025</u>	<u>2024</u>
Contributions receivable	\$ 7,462,792	\$ 8,573,343
Discount to net present value ranging from 0.85% to 4.62%	<u>(287,776)</u>	<u>(443,621)</u>
Contributions receivable, net	<u>\$ 7,175,016</u>	<u>\$ 8,129,722</u>

Contributions receivable at December 31, 2025 are expected to be collected as follows:

Less than one year	\$ 2,989,917
One to five years	4,356,875
More than five years	<u>116,000</u>
Total contributions receivable	<u>\$ 7,462,792</u>

During 2025, the Foundation received conditional grants totaling \$870,000 to support community initiatives, including the El Paso Downtown Deck Park project. As of December 31, 2025, \$306,667 had been recognized as contribution revenue and \$563,333 remained conditional. The Foundation will recognize the remaining amounts when the related conditions have been met.

NOTE 5 – INVESTMENTS AND FAIR VALUE MEASUREMENTS

Investment Composition

The Foundation's investments are summarized as follows:

	<u>2025</u>	<u>2024</u>
Common trust funds	\$ 231,821,844	\$ 209,667,804
Partnerships	90,533,931	90,545,023
Money market mutual funds	9,649,488	4,109,434
Common stock	<u>24,667</u>	<u>21,811</u>
Total investments	<u>\$ 332,029,930</u>	<u>\$ 304,344,072</u>

Investments are exposed to various risks such as interest rate, market and credit risks. Because of these risks, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position and statement of activities.

Fair Value Measurements

Generally accepted accounting principles require that certain assets and liabilities be reported at fair value and establish a hierarchy that prioritizes inputs used to measure fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The following inputs are used to measure assets reported at fair value:

- *Level 1* – Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the reporting date. The types of investments included in Level 1 are securities traded and valued based upon a public exchange.
- *Level 2* – Inputs are quoted prices in nonactive markets or in active markets for similar assets or liabilities, or inputs which are either directly or indirectly observable with observable market data at the reporting date.
- *Level 3* – Inputs are not observable and are based on the reporting entity's assumptions about the inputs market participants would use in pricing the asset or liability. There are no investments categorized as Level 3 investments at December 31, 2025 and 2024.
- *NAV-PE* – Investments which do not have a readily determinable fair value and are not traded on a public exchange are measured using net asset value per share (or its equivalent) as a practical expedient and are not required to be categorized by level in the fair value hierarchy.

Assets measured at fair value at December 31, 2025 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>NAV-PE</u>	<u>TOTAL</u>
Investments:				
Common trust funds:				
Domestic market index	\$ —	\$ 99,633,408	\$ —	\$ 99,633,408
Domestic fixed-income index	—	69,852,630	—	69,852,630
International equity	—	62,335,806	—	62,335,806
Partnerships	—	—	90,533,931	90,533,931
Money market mutual funds	9,649,488	—	—	9,649,488
Common stock	<u>24,667</u>	<u>—</u>	<u>—</u>	<u>24,667</u>
Total investments measured at fair value	<u>\$ 9,674,155</u>	<u>\$ 231,821,844</u>	<u>\$ 90,533,931</u>	<u>\$ 332,029,930</u>

Assets measured at fair value at December 31, 2024 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>NAV-PE</u>	<u>TOTAL</u>
Investments:				
Common trust funds:				
Domestic market index	\$ —	\$ 106,810,008	\$ —	\$ 106,810,008
Domestic fixed-income index	—	50,721,745	—	50,721,745
International equity	—	52,136,051	—	52,136,051
Partnerships	—	—	90,545,023	90,545,023
Money market mutual funds	4,109,434	—	—	4,109,434
Common stock	<u>21,811</u>	<u>—</u>	<u>—</u>	<u>21,811</u>
Total investments measured at fair value	<u>\$ 4,131,245</u>	<u>\$ 209,667,804</u>	<u>\$ 90,545,023</u>	<u>\$ 304,344,072</u>

Valuation methods used for assets measured at fair value are as follows:

- *Common trust and mutual funds* are valued at net asset value.
- *Partnerships* are valued using the net asset value per share (or its equivalent) provided by the fund manager.
- *Common stock* is valued at the closing price reported on the active market on which the individual securities are traded.

These valuation methods may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Foundation believes its valuation methods are appropriate, the use of different methods or assumptions could result in a different fair value measurement at the reporting date.

Common trust funds and partnerships

Common trust funds and partnerships (collectively the funds and partnerships) maintain multiple global and domestic strategies. These investments include both publicly and privately-traded equity and fixed-income securities in both foreign and domestic markets. In the normal course of operations, the funds and partnerships may enter into various contractual commitments involving forward settlements including future contracts, forward foreign currency contracts, short sales of securities, swap contracts, and writing of option contracts. Commitments involving future settlements give rise to off-balance-sheet market risk, which represents the potential for an accounting loss that can be caused by a change in the market value of a particular investment. Concentrations of credit risk may exist if a number of companies in which the

funds and partnerships invest are engaged in similar activities and have similar economic characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions. To mitigate exposure to concentrations of credit risk, the funds and partnerships invest in a variety of industries located in diverse geographic areas.

Legal, tax and regulatory changes could occur during the term of the Foundation's investments in the funds and partnerships. The regulatory environment for these types of investment funds is evolving, and changes in regulations may adversely affect the value of investments held by the Foundation. The Foundation believes that the effect of any future regulatory change in the Foundation's assets would likely not be substantial.

Details of the Foundation's investments in partnerships are as follows:

STRATEGY	2025 FAIR VALUE	2024 FAIR VALUE	REMAINING LIFE FOR LOCK-OUT PERIOD	REDEMPTION TERMS
Private equity funds – Invest in a diversified portfolio of partnerships that invest in loans to middle market companies, debt and equity financing, leveraged buyouts, venture capital, technology and healthcare and an international portfolio that includes European partnership investments.	\$59,198,027	\$62,174,467	Funds dissolve between 2025 and 2035 subject to extension or early termination. May be further extended by the general partner subject to approval by the limited partners.	Distributions are made solely at the discretion of the general partner. The Foundation has no ability for redemption, except in limited cases.
Real estate – Invests primarily in institutional quality properties in the United States.	\$15,790,616	\$18,680,743	None.	Quarterly liquidity with 45-days' notice. The general partner is not required to liquidate or encumber assets to satisfy redemption requests and may defer requests.
Infrastructure funds – Diversified portfolio of global large, mega, and mid-market core infrastructure investments.	\$12,465,637	\$–	Fund terms range from 25 years, subject to indefinite extensions, to up to 150 years.	Redemptions require at least 90 days' prior written notice, generally as of calendar quarter-end or other permitted withdrawal dates.

STRATEGY	2025 FAIR VALUE	2024 FAIR VALUE	REMAINING LIFE FOR LOCK-OUT PERIOD	REDEMPTION TERMS
Opportunistic – Invests in public corporate, securitized and structure credit, opportunistic credit, and public and private real estate credit.	\$3,079,651	\$4,275,671	None.	Distributions are made solely at the discretion of the general partners.
Emerging markets – Invest in emerging market equity securities with the goal of capital appreciation.	\$–	\$5,414,142	None.	Monthly liquidity with 10-days’ notice. The general partner may suspend or limit withdrawals.
Total	<u>\$90,533,931</u>	<u>\$90,545,023</u>		

The Foundation has unfunded alternative investment commitments of approximately \$40.5 million at December 31, 2025.

NOTE 6 – LEASES

The Foundation has an operating lease for office space in El Paso, Texas and finance leases for office equipment. The Foundation has elected to not apply the recognition requirements to leases with terms of 12 months or less. Instead, these leases are recognized as expense on a straight-line basis over the lease term. The Foundation elected to use its incremental borrowing rate as the discount rate when the rate implicit in a lease is not readily determinable. The Foundation elected to not separate the lease components and the non-lease components for real estate leases.

The components of lease costs for the year ended December 31 are as follows:

	<u>2025</u>	<u>2024</u>
Finance lease costs:		
Amortization of right-of-use assets	\$ 5,049	\$ 9,805
Interest on lease liabilities	312	652
Operating lease costs	<u>160,753</u>	<u>160,753</u>
Total lease costs	<u>\$ 166,114</u>	<u>\$ 171,210</u>

Cash paid for amounts included in the measurement of lease liabilities during the year ended December 31:

	<u>2025</u>	<u>2024</u>
Operating leases – operating cash outflows	\$163,857	\$161,896
Finance leases:		
Operating cash outflows	\$312	\$652
Financing cash outflows	\$5,613	\$10,772

Weighted-average lease term and discount rate at December 31:

	<u>2025</u>	
	<u>OPERATING</u>	<u>FINANCE</u>
Weighted-average remaining lease term	5 months	24 months
Weighted-average discount rate	3.25%	6.25%
	<u>2024</u>	
	<u>OPERATING</u>	<u>FINANCE</u>
Weighted-average remaining lease term	17 months	23 months
Weighted-average discount rate	3.25%	5.03%

Undiscounted cash flows related to lease liabilities at December 31, 2025:

	<u>OPERATING</u>	<u>FINANCE</u>
2026	\$ 68,614	\$ 1,928
2027	<u>—</u>	<u>1,928</u>
Total undiscounted cash flows	68,614	3,856
Less discount to present value	<u>(370)</u>	<u>(240)</u>
Total discounted present value of lease liabilities	<u>\$ 68,244</u>	<u>\$ 3,616</u>

In January 2026, the Foundation entered into an amendment to its office lease agreement extending the lease term through May 31, 2029. The amendment provides for annual base rent ranging from approximately \$191,000 to \$203,000 over the extension period and includes certain renewal and early termination options.

NOTE 7 – PROPERTY

Property consists of the following:

	<u>2025</u>	<u>2024</u>
Leasehold improvements	\$ 963,751	\$ 963,751
Furniture, fixtures, and equipment	616,372	602,267
Construction in progress	<u>—</u>	<u>2,498,437</u>
Total property, at cost	1,580,123	4,064,455
Accumulated depreciation	<u>(1,422,384)</u>	<u>(1,363,527)</u>
Property, net	<u>\$ 157,739</u>	<u>\$ 2,700,928</u>

NOTE 8 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted as follows:

	<u>2025</u>	<u>2024</u>
Subject to expenditure for specified purpose:		
Quality of life	\$ 1,259,366	\$ 1,271,038
Fundacion	242,568	471,917
Star Ceiling	171,164	3,168,926
Heart Gallery of El Paso	100,759	213,083
Education	84,666	83,272
Health	10,342	171,728
Bracero Project	–	618,374
Downtown Deck Plaza	–	92,645
Other	241,445	96,455
Subject to passage of time:		
Contributions receivable that are not restricted by donors, but which are unavailable for expenditures until due	4,748,382	4,959,925
Endowments subject to spending policy and appropriation:		
Lois Helen Cole Endowment Fund – Alpine Humane Society	1,362,945	1,246,663
University of Texas El Paso Scholarship Endowment	518,670	486,273
Braden Aboud Memorial Endowment	513,772	486,273
St. Matthew’s Catholic School Endowment	<u>513,772</u>	<u>486,220</u>
Total net assets with donor restrictions	<u>\$ 9,767,851</u>	<u>\$ 13,852,792</u>

NOTE 9 – ENDOWMENT FUNDS

The Foundation’s endowment includes four individual funds that were established with donor-restricted contributions to support quality of life in the Paso del Norte region. The endowment is subject to the Texas Uniform Prudent Management of Institutional Funds Act (TUPMIFA), which provides guidelines for prudent spending in the absence of explicit donor stipulations. These funds are being administered in accordance with explicit donor stipulations. The amount specified by donors to be maintained in perpetuity is not reduced by investment losses or by approved distributions from the endowment.

Endowment net assets and changes in endowment net assets are as follows:

	ACCUMULATED NET INVESTMENT RETURN	REQUIRED TO BE MAINTAINED IN PERPETUITY	TOTAL
Endowment net assets, December 31, 2023	\$ 202,560	\$ 2,500,000	\$ 2,702,560
Reclassification	–	(64,832)	(64,832)
Net investment return	129,827	–	129,827
Appropriations	<u>(62,126)</u>	<u>–</u>	<u>(62,126)</u>
Endowment net assets, December 31, 2024	270,261	2,435,168	2,705,429
Contributions and other additions	–	32,014	32,014
Net investment return	241,663	–	241,663
Appropriations	<u>(69,946)</u>	<u>–</u>	<u>(69,946)</u>
Endowment net assets, December 31, 2025	<u>\$ 441,978</u>	<u>\$ 2,467,182</u>	<u>\$ 2,909,160</u>

NOTE 10 – GRANTS PAYABLE AND GRANT COMMITMENTS

At December 31, 2025, grants approved and committed for future payments are payable as follows:

2026	\$ 3,853,758
2027	1,281,233
2028	1,666,667
2029	1,666,667
2030	<u>666,667</u>
Grants payable	9,134,992
Less: Discount to net present value ranging from .47% to 4.82%	<u>(148,998)</u>
Grants payable, net	<u>\$ 8,985,994</u>

The Board of Directors of the Foundation has approved grants to be paid in future years that depend on the occurrence of specified future and uncertain events to bind the Foundation and are therefore considered conditional grants. As of December 31, 2025, conditional grants of approximately \$6,400,000 had been approved, but not recognized in the financial statements as the conditions had not been substantially met.

NOTE 11 – RETIREMENT SAVINGS PLAN

The Foundation has a noncontributory simplified employee pension plan (the Plan) that provides retirement benefits to employees who have attained 21 years of age and six months of continuous service. The Foundation may contribute a discretionary amount to the Plan, as determined by the Board of Directors. Employees are 100% vested in the Foundation's contributions when eligible to participate. The Foundation's contributions to the Plan totaled approximately \$209,000 and \$198,000 during 2025 and 2024, respectively.

NOTE 12 – GOVERNMENT GRANTS

Grants from federal and state funding sources require fulfillment by certain conditions as set forth in the grant contracts and are subject to review and audit by the awarding agencies. Such reviews and audits could result in the discovery of unallowable activities and unallowable costs. Consequently, any of the funding sources may, at their discretion, request reimbursement for expenses or return of funds as a result of noncompliance by the Foundation with the terms of the grants. Management does not expect such disallowances, if any, to be material to the Foundation's financial position or changes in net assets. During 2025 and 2024, the Foundation recognized \$188,500 and \$210,000, respectively, of government grants subject to federal or state compliance with contract provisions.

NOTE 13 – SUBSEQUENT EVENTS

Subsequent to December 31, 2025, the Foundation entered into partnership investment subscription agreements for \$12.5 million.

Management has evaluated subsequent events through September 24, 2026, which is the date that the financial statements were available for issuance. As a result of this evaluation, no other events were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.

Paso del Norte Community Foundation and Supporting Organizations

Consolidating Statement of Financial Position as of December 31, 2025

	PASO DEL NORTE COMMUNITY FOUNDATION AND EL PASO OPERA FOUNDATION	PASO DEL NORTE HEALTH FOUNDATION	FIRST LIGHT COMMUNITY FOUNDATION	DOWNTOWN DECK PLAZA FOUNDATION	ELIMINATIONS	TOTAL
ASSETS						
Cash	\$ 9,941,483	\$ 151,508	\$ 274,855	\$ 42,345	\$ —	\$ 10,410,191
Contributions receivable, net	6,222,833	285,000	100,000	—	—	6,607,833
Investments	20,858,679	332,029,930	895,820	—	(21,754,499)	332,029,930
Prepaid expenses and other assets	195,389	398,807	518	—	(6,622)	588,092
Right-of-use assets:						
Operating	—	66,611	—	—	—	66,611
Finance	—	3,304	—	—	—	3,304
Property, net	33,914	123,825	—	—	—	157,739
Contributions receivable restricted for endowment, net	<u>567,183</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>567,183</u>
TOTAL ASSETS	<u>\$ 37,819,481</u>	<u>\$ 333,058,985</u>	<u>\$ 1,271,193</u>	<u>\$ 42,345</u>	<u>\$ (21,761,121)</u>	<u>\$ 350,430,883</u>
LIABILITIES AND NET ASSETS						
Liabilities:						
Grants payable	\$ 6,158,825	\$ 2,827,169	\$ —	\$ —	\$ —	\$ 8,985,994
Accounts payable	225,937	373,432	17,309	20,990	(6,622)	631,046
Construction payable	—	—	—	—	—	—
Lease liabilities:						
Operating	—	68,244	—	—	—	68,244
Finance	—	3,616	—	—	—	3,616
Investments held for PdNCF	<u>—</u>	<u>21,754,499</u>	<u>—</u>	<u>—</u>	<u>(21,754,499)</u>	<u>—</u>
Total liabilities	<u>6,384,762</u>	<u>25,026,960</u>	<u>17,309</u>	<u>20,990</u>	<u>(21,761,121)</u>	<u>9,688,900</u>
Total net assets	<u>31,434,719</u>	<u>308,032,025</u>	<u>1,253,884</u>	<u>21,355</u>	<u>—</u>	<u>340,741,983</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 37,819,481</u>	<u>\$ 333,058,985</u>	<u>\$ 1,271,193</u>	<u>\$ 42,345</u>	<u>\$ (21,761,121)</u>	<u>\$ 350,430,883</u>

Paso del Norte Community Foundation and Supporting Organizations

Consolidating Statement of Activities for the year ended December 31, 2025

	PASO DEL NORTE COMMUNITY FOUNDATION AND EL PASO OPERA FOUNDATION	PASO DEL NORTE HEALTH FOUNDATION	FIRST LIGHT COMMUNITY FOUNDATION	DOWNTOWN DECK PLAZA FOUNDATION	ELIMINATIONS	TOTAL
REVENUE:						
Contributions	\$ 28,882,617	\$ 335,006	\$ 290,110	\$ 446,868	\$ (535,612)	\$ 29,418,989
Other income	<u>1,292</u>	<u>298,131</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>299,423</u>
Total revenue	<u>28,883,909</u>	<u>633,137</u>	<u>290,110</u>	<u>446,868</u>	<u>(535,612)</u>	<u>29,718,412</u>
EXPENSES:						
Program expenses:						
Grants awarded	25,656,651	10,630,838	105,000	125	(527,125)	35,865,489
Program management	<u>300,837</u>	<u>2,415,497</u>	<u>87,549</u>	<u>385,997</u>	<u>(2,487)</u>	<u>3,187,393</u>
Total program expenses	25,957,488	13,046,335	192,549	386,122	(529,612)	39,052,882
Management and general	<u>588,570</u>	<u>1,455,705</u>	<u>72,652</u>	<u>132,036</u>	<u>(6,000)</u>	<u>2,242,963</u>
Total expenses	<u>26,546,058</u>	<u>14,502,040</u>	<u>265,201</u>	<u>518,158</u>	<u>(535,612)</u>	<u>41,295,845</u>
OTHER CHANGES:						
Net investment return	<u>2,611,982</u>	<u>37,899,734</u>	<u>104,246</u>	<u>—</u>	<u>—</u>	<u>40,615,962</u>
CHANGES IN NET ASSETS	4,949,833	24,030,831	129,155	(71,290)	—	29,038,529
Net assets, beginning of year	<u>26,484,886</u>	<u>284,001,194</u>	<u>1,124,729</u>	<u>92,645</u>	<u>—</u>	<u>311,703,454</u>
Net assets, end of year	<u>\$ 31,434,719</u>	<u>\$ 308,032,025</u>	<u>\$ 1,253,884</u>	<u>\$ 21,355</u>	<u>\$ —</u>	<u>\$ 340,741,983</u>